



**GREATER KITCHENER WATERLOO
CHAMBER OF COMMERCE BOARD MEETING
April 22, 2025 at 7:30 AM
LOCATION: Chamber Board Room, Microsoft
Teams**

Item	Time	Topic	Presenter	Purpose/Outcome/Required		
				Inform	Discuss	Decide
1.0	2 min 7:30-7:32	Call to Order - Recognition Quorum	B. Dunbar			X
2.0	2 min 7:32-7:34	Approval of Board & Consent Agenda & Minutes Approval of Cancellation of Members	B. Dunbar	X	X	X
3.0	1 min 7:34-7:35	Declaration of Conflict of Interest	B. Dunbar	X		X
4.0	5 min 7:35-7:40	Financial Update	M. Rasool	X	X	
5.0	75 min 7:40-8:55	Strategic Plan Q4 Update Preparation for next strategic cycle	All	X		
6.0	30 min 8:55-9:25	Trade & Tariffs: • What are you hearing/seeing?	All	X	X	
7.0	5 min 9:25-9:30	Nominations Update	S. Gilfillan	X	X	
8.0		Adjournment	B. Dunbar			X
120 min						

CONSENT ITEMS:

- Minutes of March Board Meeting
- Membership/AR report – overdue members

2023-2026 STRATEGIC PLAN

CREATE VALUE FOR OUR
MEMBERS

ENGAGE &
GROW FOR
IMPACT

Improve member
engagement and
organizational
sustainability

MAXIMIZE
PROFILE &
INFLUENCE

Maximize
community
presence and be a
trusted partner

BE DIVERSE &
INCLUSIVE IN
OUR WORK

Create a Chamber
that reflects our
community

OPERATIONAL EXCELLENCE

Excellence in operations, finance, and workplace culture; focusing on
continuous improvement and growth