



**GREATER KITCHENER WATERLOO
CHAMBER OF COMMERCE BOARD MEETING
April 28, 2026, at 7:30 AM
LOCATION: Chamber Board Room, Microsoft
Teams**

Item	Time	Topic	Presenter	Purpose/Outcome/Required		
				Inform	Discuss	Decide
1.0	2 min 7:30-7:32	Call to Order - Recognition Quorum	B. Dunbar			X
2.0	2 min 7:32-7:34	Approval of Board & Consent Agenda & Minutes Approval of Cancellation of Members	B. Dunbar	X	X	X
3.0	1 min 7:34-7:35	Declaration of Conflict of Interest	B. Dunbar	X		X
4.0	20 min 7:35-7:50	Financial Update and Budget Assumptions	M. Rasool	X	X	
5.0	60 min 7:55-8:55	Q3 Strategic Priorities Update	All	X	X	
6.0	25 min 8:55-9:20	Roundtable: - Chamber Events & Feedback o Business Expo - Risk register - Committee Chair Meeting memo from March - Updates on policy roll-out	All	X	X	
7.0	5 min 9:20-9:25	Nominations Update	E. Wilmot	X	X	
8.0	5 min 9:25-9:30	Bylaw vote	B. Dunbar	X	X	X
9.0		Adjournment	B. Dunbar			X
120 min						

CONSENT ITEMS:

1. Minutes of March Board Meeting
2. Membership/AR report – overdue members

2023-2026 STRATEGIC PLAN

CREATE VALUE FOR OUR
MEMBERS

ENGAGE &
GROW FOR
IMPACT

Improve member
engagement and
organizational
sustainability

MAXIMIZE
PROFILE &
INFLUENCE

Maximize
community
presence and be a
trusted partner

BE DIVERSE &
INCLUSIVE IN
OUR WORK

Create a Chamber
that reflects our
community

OPERATIONAL EXCELLENCE

Excellence in operations, finance, and workplace culture; focusing on
continuous improvement and growth