



**GREATER KITCHENER WATERLOO
CHAMBER OF COMMERCE BOARD MEETING**
February 24, 2026, at 7:30 AM
**LOCATION: Chamber Board Room, Microsoft
Teams**

Item	Time	Topic	Presenter	Purpose/Outcome/Required		
				Inform	Discuss	Decide
1.0	2 min 7:30-7:32	Call to Order - Recognition Quorum	B. Dunbar			X
2.0	2 min 7:32-7:34	Approval of Board & Consent Agenda & Minutes Approval of Cancellation of Members	B. Dunbar	X	X	X
3.0	1 min 7:34-7:35	Declaration of Conflict of Interest	B. Dunbar	X		X
4.0	5 min 7:35-7:40	Financial Update	M. Rasool	X	X	
5.0	20 min 7:40-8:00	CEO Updates <ul style="list-style-type: none"> • Water crisis discussion • Municipal reform status • Strategic Plan 	I. McLean	X	X	
6.0	10 min 8:00-8:10	Committee Chair meeting update	I. McLean/ C. Marsh	X	X	
7.0	5 min 8:10-8:15	Nominations Process Update	E. Wilmot	X	X	
7.0	15 min 8:15-8:30	In-Camera	B. Dunbar	X	X	X
8.0		Adjournment	B. Dunbar			X
60 mins						

CONSENT ITEMS:

1. Minutes of January Board Meeting
2. Membership/AR report – overdue members

2023-2026 STRATEGIC PLAN

CREATE VALUE FOR OUR
MEMBERS

ENGAGE &
GROW FOR
IMPACT

Improve member
engagement and
organizational
sustainability

MAXIMIZE
PROFILE &
INFLUENCE

Maximize
community
presence and be a
trusted partner

BE DIVERSE &
INCLUSIVE IN
OUR WORK

Create a Chamber
that reflects our
community

OPERATIONAL EXCELLENCE

Excellence in operations, finance, and workplace culture; focusing on
continuous improvement and growth