



**GREATER KITCHENER WATERLOO
CHAMBER OF COMMERCE BOARD MEETING
July 22, 2025, at 7:30 AM
LOCATION: Chamber Board Room, Microsoft
Teams**

Item	Time	Topic	Presenter	Purpose/Outcome/Required		
				Inform	Discuss	Decide
1.0	2 min 7:30-7:32	Call to Order - Recognition Quorum	B. Dunbar			X
2.0	2 min 7:32-7:34	Approval of Board & Consent Agenda & Minutes Approval of Cancellation of Members	B. Dunbar	X	X	X
3.0	1 min 7:34-7:35	Declaration of Conflict of Interest	B. Dunbar	X		X
4.0	60 min 7:35-8:35	Strategic Plan Update	C. Marsh	X	X	
5.0	15 min 8:35-8:50	Executive Committee Nominations Update & Voting	S. Gilfillan	X	X	X
6.0	15 min 8:50-9:05	Roundtable: <ul style="list-style-type: none"> • Chamber Events & Feedback • Community Events/Updates 	All	X	X	
7.0		Adjournment	B. Dunbar			X
95 min						

CONSENT ITEMS:

1. Minutes of June Board Meeting
2. Membership/AR report – overdue members

2023-2026 STRATEGIC PLAN

CREATE VALUE FOR OUR MEMBERS

ENGAGE &
GROW FOR
IMPACT

Improve member engagement and organizational sustainability

MAXIMIZE
PROFILE &
INFLUENCE

Maximize community presence and be a trusted partner

BE DIVERSE &
INCLUSIVE IN
OUR WORK

Create a Chamber that reflects our community

OPERATIONAL EXCELLENCE

Excellence in operations, finance, and workplace culture; focusing on continuous improvement and growth