



**GREATER KITCHENER WATERLOO  
CHAMBER OF COMMERCE BOARD MEETING**  
Oct 22nd, 2024, at 7:30 AM  
LOCATION: Microsoft Teams

Item	Time	Topic	Presenter	Purpose/Outcome/Required		
				Inform	Discuss	Decide
1.0	2 min 7:30-7:32	Call to Order - Recognition Quorum	B. Dunbar			X
2.0	2 min 7:32-7:34	Approval of Board & Consent Agenda & Minutes Approval of Cancellation of Members	B. Dunbar	X	X	X
3.0	1 min 7:34-7:35	Declaration of Conflict of Interest	B. Dunbar	X		X
4.0	5 min 7:35-7:40	Financial Update – Quarter 1, 2025	M. Rasool	X	X	X
5.0	60 min 7:40-8:40	Q4 Strategic Priorities Update	B. Dunbar/ I. McLean/ C. Marsh	X	X	
6.0	20 min 8:40-9:00	Roundtable: <ul style="list-style-type: none"> <li>• Governance Committee update/recommendations (see handout)</li> <li>• Committee update(s)</li> <li>• Chamber Events &amp; Feedback</li> <li>• Community Events/Updates</li> </ul>	All	X	X	
7.0	30 min 9:00-9:30	In-Camera	B. Dunbar	X	X	X
8.0		Adjournment	B. Dunbar			X
<b>75min</b>						

**CONSENT ITEMS:**

1. Minutes of June Board Meeting
2. CEO's Report
4. Advocacy Report
5. Committee Update for Board of Directors
6. Upcoming Events Schedule
7. Membership/AR report – overdue members

# 2023-2026 STRATEGIC PLAN

CREATE VALUE FOR OUR  
MEMBERS

ENGAGE &  
GROW FOR  
IMPACT

Improve member  
engagement and  
organizational  
sustainability

MAXIMIZE  
PROFILE &  
INFLUENCE

Maximize  
community  
presence and be a  
trusted partner

BE DIVERSE &  
INCLUSIVE IN  
OUR WORK

Create a Chamber  
that reflects our  
community

OPERATIONAL EXCELLENCE

Excellence in operations, finance, and workplace culture; focusing on  
continuous improvement and growth